



Frank Bold Society

a member of the Frank Bold Group

2021 Annual Report





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Frank Bold in 2021

After a year in which the world was hit by the COVID-19 pandemic, we entered 2021 with some caution. We had to learn to accept and adapt to the new situation, realising that we had to meet and rise to the challenges ahead. Therefore, we **continued working on our mission to help individuals, companies and authorities make good decisions**. What awaited us was creative, busy, and —compared to the previous year— much brighter and more positive work.

The year 2021 was marked by **our vision of Bold Future** which brings together two of our key themes—sustainable construction and renewable energy. Both are part of a larger effort to create a more sustainable economy, an effort which is now gaining momentum across Europe. It is up to all of us to approach change in a positive way, boldly face the future, and explore the new opportunities it offers. That is what Bold Future is about. More specifically, we want to show local governments and the construction industry that if we focus our efforts in the right direction, the Czech economy can grow in both a sustainable and smart way. To help achieve this, we organised a series of webinars throughout the year, bringing together experts on urbanism, architecture, energy, and other fields to discuss our vision of a more sustainable future.

In collaboration with experts and partners, we published **the Bold Future e-book**, which presents the current trends and includes a **series of practical measures used in sustainable construction**, including examples of good practice in blue-green infrastructure and other areas.

Our effort and work towards a better future continues both in the Czech Republic and Brussels. We continue to work on European legislation for **responsible companies**. We pushed through a **law creating a register of all court judgements in the Czech Republic**. In the **Turów case**, we launched the first international environmental court case between two states on the grounds of European legislation and prevented the weak Czech government from completely acquiescing during interstate negotiations. You will learn more about all our work on the following pages.

We now live in a time of a **major social transformation** which represents a huge challenge as well as an opportunity. At Frank Bold, we have rolled up our sleeves and are ready to keep up our work of changing the world through the law.

Pavel Franc,

CEO Frank Bold



About Frank Bold Society

Frank Bold Society (formerly known from 1995–2013 as the Environmental Law Service) is a non-governmental **non-profit legal organisation** protecting and advocating for citizens' rights and the environment. It works to influence forthcoming legislation, the legal community and law students **to protect public interests, especially the environment and human rights**. It provides **free legal assistance** in selected cases and emphasises the responsibility of key social actors for the consequences of their actions. Frank Bold Society is one of the Czech members of the European Environmental Bureau (EEB).

Our vision is of a free society in which everyone is free to pursue their own happiness, and in which citizens feel a shared responsibility for public affairs, including the state of our planet. We use primarily legal tools to make sure that such a society exists for both current and future generations.

Board members

Pavel Franc, ředitel
(CEO)

Stanislav Kutáček

Martin Fadrný

Programme sections and team leaders

Reconstruction of the State

Josef Karlický

Service for Citizens

Michal Kuk

Responsible Energy

Kristína Šabová */Laura
Otýpková

Responsible Companies

Filip Gregor




Frank Bold's leadership and staff

Frank Bold Society is a **registered society**. Its highest authority is the Members' Meeting; the statutory body is the Board. The society's activities between sessions of the Members' Meeting are managed by the CEO. The society consists of 4 programme sections, whose activities are assisted by support teams (finance, administration, HR, PR).



Reconstruction of the State		Service for Citizens	Responsible Energy	Responsible Companies	Management and support teams	
Josef Karlický	Věnek Bonuš	Michal Kuk	Kristína Šabová	Filip Gregor	Pavel Franc (CEO)	Jana Kravčíková (CPO)
Markéta Brabcová	Petr Bouda	Petra Marie Andrášik	Laura Otýpková	Ondřej Janků	Markéta Cooman	Michala Chatrná
Ervín Hausvater	Miroslav Crha	Kristýna Zahálková	Anna Michalčáková	Kristýna Vejvodová	Pavčina Gbelcová	Kristýna Špačková
Markéta Voborníková Mašková	Karel Höfer		Eliška Beranová	Susanna Arus	Žaneta Goňová	Pavla Hloušková
Eva Hromádková	Lukáš Kraus		Petra Urbanová	Joanne Houston	František Hladký	Hana Husovská
Kristýna Klepáčková	Jakub Kvapil		David Blažek		Branislav Krčmárik	Alexandra Kočiščíková
Dora Nováková	Tereza Křištofová				Vojtěch Krejčíř	Veronika Motyčková
Olga Pek	Lucie Vernerová				Hana Pejchalová	Pavla Sedláčková
Anna Petrášková	Zuzana Pozlovská				Kristýna Srnková	Lenka Zdražilová

The table lists all staff who worked with Frank Bold Society in 2021 on an employment contract basis. The asterisk  marks employees on parental leave.

The following people contributed to the Frank Bold Society activities on the basis of a work agreement: Miroslav Crha, Vavřinec Dudek, Petra Hubatková, Marek Jankovský, Anna Kačmaříková, Anna Kocourková, Vendula Kohoutová, Daniel Kostič, Iveta Kvardová, Kateřina Losová, Zuzana Malá, Jan Martinek, Aneta Pechlová, Monika Slováková, Veronika Smržová, Veronika Stratilová, Hana Tománková, Jakub Vašíček, Matěj Zelinka, Johana Žižáková.

In addition, Jakub Černý, Jakub Fürst, Jan Kára, Jan Králík, Ihor Konopka, Martin Luhan, Vendula Menšíková a Šárka Václavíková worked as an external collaborators.



Frank Bold Students

Frank Bold systematically involves university students in all of its activities, mainly as part of our own long-term **student internship programme**. The programme is aimed at law students as well as students of other subjects, such as **finance, IT, journalism or psychology**, among others. As a part of their internship, students are involved in the publicly beneficial activities of Frank Bold Society, and some also work in our law firm, Frank Bold Attorneys, or support the internal operation of the wider organization. We provide students with **valuable and meaningful work experience** while also supporting them in their efforts to learn more about their chosen field and helping them acquire useful skills. An emphasis is also placed on shared values and ethics. Alongside the internship programme, we participate in teaching, mostly at law faculties, summer schools, job fairs and other student events.



Frank Bold Students

Real-life experience and skills



„This year’s internship really met my needs and expectations, mainly because I was able to work on some of our long-term projects as a part of the Responsible Energy team. This allowed me to learn more about areas of law which I personally consider important and may want to pursue professionally in the future. I was able to experience first-hand what the work of an environmental lawyer may look like, while also working on some of the most important Czech environmental cases such as the Turów coal mine or exemptions from emission limits granted to coal power plants.” — *Vavřinec, a legal intern*



„My main task is to ensure the smooth day-to-day operation of our legal counselling centre. This involves replying to some inquiries as well as coordinating the work of my fellow interns and their supervisors, who together prepare more detailed legal analysis for our clients. The great thing about this job is that it allows me a lot of flexibility, which means I can manage my own time. That also means it is my responsibility to make sure all client inquiries are dealt with in time. I have a mentor who is always available to me. She’s genuinely interested in my opinions and perspective as well as my suggestions about how we can improve what we do—and what’s more, she often puts my ideas into practice.” — *Monika, a legal intern*



Frank Bold interns in 2021

The number of interns grew in 2021, particularly in our support teams—in addition to legal teams, students are currently also part of our **HR, PR and administration**. Over the course of last year, a total of **32 students** became a part of the Frank Bold team, of whom 20 were law students and 12 were from other fields. Several of them described their internship experience on our website: [Jan Martinek](#) wrote about drafting his first appeal following an FOIA request, [Anna Kačmaříková](#) shared her thoughts about the benefits of mentoring, and [Hana Tománková](#) discussed her work in PR.

Frank Bold interns in 2021

Barbora Baránková

Patrik Broniek

Miroslav Crha

Magdaléna Doležalová

Vavřinec Dudek

Petra Hubatková

Diana Huslíková

Hana Husovská

Lenka Chochulová

Marek Jankovský

Anna Kačmaříková

Anna Kocourková

Daniel Kostić

Iveta Kvardová

Kateřina Losová

Zuzana Malá

Jan Martinek

Jan Měkuta

Aneta Psychlová

Anna Rytířová

Pavla Sedláčková

Jakub Slavík

Veronika Stratilová

Monika Slováková

Veronika Smržová

Dominika Štejdřiová

Hana Tománková

Jakub Vašíček

Anna Veselá

Sára Wranová

Alena Žibřidová

Johana Žižáková





Responsible Companies

We develop and promote new forms of corporate governance which better reflect and integrate the interests of society. We continue to work on the **European legal framework for corporate responsibility** to address the negative impacts of companies' actions. Recognising the key role played by large businesses in a modern economy, we also recognise and address the barriers that prevent corporations from acting sustainably, ethically and effectively in response to current challenges such as climate change and respect for human rights.

Corporate transparency

Since 2012, we have been actively **involved in developing the European legal framework for corporate sustainability reporting**. This framework plays a key role in corporate accountability and the redirection of financial flows in support of sustainable activities and economic transformation. After the European Non-Financial Reporting Directive entered into effect in 2018, we founded and continue leading the **Alliance for Corporate Transparency** (ACT), which brings together 20 prominent European organisations. The aim of the Alliance is **to provide an analysis of current practice and use it to improve the legal framework**.

In 2021, **two Frank Bold representatives and several other ACT members were nominated to one of the working groups of the European Financial Reporting Advisory Group** (EFRAG), which has been tasked by the European Commission to develop draft EU Sustainability Reporting Standards. In this role, we coordinated participation and contributions from other civil society organisations.

Our work contributed significantly to the European Commission's draft reform of the existing reporting legislation. The revision process, which took several years, resulted in the **legislative proposal for a Corporate Sustainability Reporting Directive** (CSRD),

presented in April 2021. Our **report on the sustainability disclosures of 1000 European companies** published in 2020, served as one of the key inputs for the European Commission. We continued our research on sustainability reporting in 2021, publishing **a new report on the climate and human rights disclosures of 250 companies**. **The data revealed, among other things, that companies from the Czech Republic and Poland are lagging behind their Spanish and German counterparts**.

Following the publication of the CSRD proposal, we shared our **analysis and recommendations** on the proposed reform with European policy-makers. Our recommendations, supported by all major non-governmental organisations, led to cooperation with key stakeholders, including investors, and formed the basis for the activities of an informal sustainable finance working group.

We also coordinated the Supply Chains Transparency Project, which resulted in a joint **civil society statement** published last year, offering recommendations for standardisable supply chain data.

Using our recommendations, several Members of the European Parliament (MEPs) wrote a **letter to EFRAG** urging transparency and the participation of civil society representatives

in the process of developing sustainability reporting standards. Our close cooperation with MEPs led to our suggestions being discussed in key EP committees. Frank Bold further discussed the CSRD proposal with representatives of 16 EU Member States.

As part of its research for the reporting reform, Frank Bold identified the worst cases of non-compliance with the existing reporting legislation and submitted formal examination requests to relevant supervisory and enforcement authorities in 11 EU Member States. The **summary report** from this research highlighted **the major barriers** to effective supervision which should be addressed in the revision of the EU framework for sustainability reporting.



[Enforcement activities PDF](#)

To help policy-makers understand the CSRD reform and investors, banks and companies prepare for the new reporting requirements, we analysed hundreds of pages of technical documents and put together [a comprehensive overview](#) of the reporting requirements according to the forthcoming EU legislation.



What Data Shall Companies and Investors Report on Sustainability

As part of our communication campaign, we prepared and published [10 articles](#) discussing the main aspects of ESG reporting. These articles were also made available for Polish, Spanish, Croatian, Czech and German audiences. The texts quote [30 business and investment experts](#) and were referenced in [more than 80 other articles](#) in traditional media. The project website had [12,561 users](#) during the campaign (in 2021).

We presented our findings and recommendations at [4 major events](#) which were attended by a total of [860 participants](#). In February 2021, we co-organised [a European-level conference](#), and we also hosted

roundtable discussions and webinars in Poland, Spain and the Czech Republic.

Sustainable corporate governance

We continue our work with the European Coalition for Corporate Justice (ECCJ), whose aim is [to create a legal framework for corporate responsibility](#) for human rights violations and negative environmental impacts in global supply chains. In particular, we focus on [integrating sustainability issues into corporate governance](#).

Together with Professor Andrew Johnston and Dr. Jeroen Veldman, we put together [a statement of leading academics](#), summarising their research findings and putting forward recommendations for EU legislation.

The statement was published in January 2021 and supported by [more than 75 distinguished academics](#). In collaboration with both experts, we subsequently published [an open letter](#) co-signed by a number of other academics and experts, including Paul Polman, former CEO of Unilever, Bob Moritz, Global Chairman of PwC, and other key stakeholders. The letter calls for integrating sustainability into corporate governance. It was published in [Le Monde](#) and cited by other media including [Tagesspiegel Background](#) and the [Wall Street Journal CFO Journal](#).

Throughout 2021, we continued to support the work of the European Commission on the legislative initiative aimed at the [integration of sustainability considerations into corporate governance and the prevention and mitigation of significant human rights and environmental impacts](#), which the Commission finally put forward in February 2022 after various delays. The initiative builds on more than 10 years of our continuous work on these issues. The focus on sustainable corporate governance is in line with recommendations of our [Purpose of Corporation](#) project, while the focus on corporate human rights and environmental due diligence is a result of a joint ECCJ campaign, in which we played a key role in strategy planning, drafting legislative proposals, and conducting supporting research, as well as promoting the initiative at both EU and UN levels.

Finally, we coordinated the participation of civil society actors and an NGO position on responsible corporate governance (see [this briefing](#), further elaborated [here](#)). This joint effort provided policymakers with a comprehensive action plan for further discussions on corporate governance. Well-established cooperation has also allowed us to respond quickly and involve high-level commissioners. For example, two open letters addressed to the European Commission (see [here](#) and [here](#)) were supported by [15 NGOs](#).



Responsible Energy

Climate change is one of the greatest global challenges of today. If we are to prevent dangerous global warming, we must significantly reduce our greenhouse gas emissions by 2030. To that end, Frank Bold promotes systemic change and uses legal means to facilitate the gradual transition to carbon-neutral energy production in the EU. Our vision for the future of the European energy sector is the decentralisation and democratisation of energy production, and reduction of its negative impact on the environment and human health. We are therefore trying to accelerate the transition away from coal towards renewable energy and set up a legal framework for community energy. We promote clear and transparent rules for effective use of funding from subsidy programmes for renewables.



Community Energy

Community energy was the key theme of a series of **Bold Future** webinars which we organised in autumn 2021. Over the course of six events, we focused on the issues of **legislation** and **the position of energy communities in the energy market**, as well as the **practical aspects of energy communities' projects** and their **connection with development and construction**. The series concluded with **two roundtable discussions** where representatives of key businesses and associations from the energy sector met to discuss the definition of energy communities in the forthcoming Energy Act. To supplement the discussion, we published **a summary document** on the topic.



We see community energy as a key instrument for the effective energy transition which lies ahead of us. Therefore, in addition to the webinars, we worked

together with Hnutí DUHA – Friends of the Earth Czech Republic on launching **the Community Energy Union** (Unie komunitní energetiky), which brings together municipalities, businesses, professional associations and other organisations with a shared interest in the development of community energy in the Czech Republic. Together with the Union, our goal is **to establish a satisfactory legal status for energy communities**, ensure sufficient financial support through subsidy programmes, and foster development of successful projects based on know-how transfer and existing examples of good practice.

Financing for renewable energy sources

Our work also involves ongoing monitoring and evaluation of the Modernisation Fund. In May, we **criticised** its RES+ call for proposals aimed at supporting solar power, for heavily favouring **large solar projects**. Results of the call for projects over 1MW were not yet known **by the end of 2021**; we expect an evaluation of the effectiveness of this call in the spring of 2022.

In autumn 2021, we conducted an analysis mapping **the use of revenues from trading emissions allowances in the Czech Republic**. Pointing out shortcomings in the current practice, we sent our findings to the **European**

Commission as part of the public consultation for the revision of the EU ETS (European Union Trading Scheme) Directive. In response to a draft of the revised ETS Directive, we prepared amendments to the directive, which were sent to members of the ENVI Committee in the European Parliament. We also continue to coordinate our actions with other European NGOs.



Turów case

Thanks to the efforts of our legal experts and use of expert arguments and opinions, we reached some important milestones in the case of the Turów mine. In March 2021, after pressure from environmental NGOs and local residents, **the Czech Republic filed a lawsuit with the European Court of Justice** over illegal mining. This action also received **support from the European Commission**, which decided to join the Czech Republic in the lawsuit. In May 2021, in **an unprecedented ruling**,

the European Court of Justice ordered an immediate temporary halt to mining at Turów until the final verdict was announced. In addition, negotiations continued over an out-of-court settlement of the dispute between the Czech and Polish governments. Frank Bold legal experts drew up **a list of demands** which should be included in any agreement on the Turów mine. We further warned that Poland **had not presented sufficient plans** for recultivation of the site after mining is discontinued.

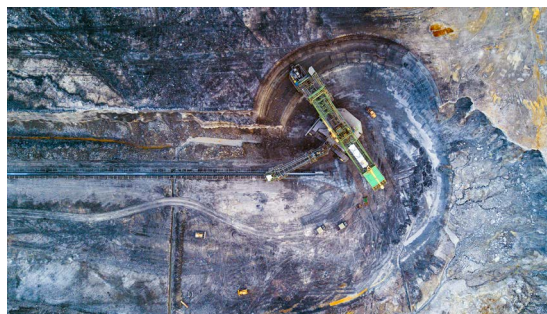
Monitoring compliance with emission limits

In 2021, we participated in a total of 16 proceedings about exemptions from the best available techniques for coal and heating plants. In most cases, thanks to our active participation, Czech authorities granted stricter terms of the exemptions compared to the original applications by the plant operators. More specifically, our effort to push for tighter exemptions was successful in nine cases, which together led to a reduction in the amount of mercury released into the environment by 1466 kg. Additionally, we filed lawsuits against the two largest exemptions from mercury emissions limits for the Počerady and Chvaletice power plants.

In our legal battle for clean air, we continued

representing a citizen of Ostrava Radvanice-Bartovice. The plaintiff and her husband had lived their entire lives in Radvanice-Bartovice, a part of the city where the legal limit values for air pollution are consistently breached. In 2016 and 2017, they both developed lung cancer, which was successfully treated in her case, but which her husband eventually succumbed to a few years ago. The case is now pending before the Constitutional Court, which will decide whether the Czech Republic is indeed liable for the harm caused by long-term **exposure to air pollution above the limit values**.

Finally, we coordinated a Europe-wide campaign to strengthen the Industrial Emissions Directive (IED), which is currently being revised by the European Commission. As a part of the European public consultation process, we prepared and **published five expert analyses** highlighting the main issues we identified in the implementation practices of the existing IED in the Czech Republic, Poland, Bulgaria, Slovenia, Greece and Hungary.





Service for Citizens | Tech & Justice

Our legal Service for Citizens team transformed into a new Tech & Justice department, which provides **practical legal know-how and skills** for all interested **active citizens** who use our services, which they can implement in their local communities and public activities. By supporting active citizens and grass-root initiatives, we aim to strengthen and support civil society. We also want to raise awareness and educate the general public in the area of good governance and legislation, via our legal counselling website and freely available legal guides and manuals.

In addition to providing **individual legal consultations** through our online counselling centre, we continue to work on the automation of legal assistance, making it more easily accessible for diverse groups. To this end, we are continuing **to create interactive tools** legal **guides and manuals**, as well as **templates of legal documents** which help with addressing and resolving specific legal issues. We can further use our know-how and experience to benefit other organisations, for example, by preparing **tailor-made legal tools for other non-profits**. We also offer our assistance to **public authorities and local governments**.

By the end of 2021, we had transformed the existing Service for Citizens into a new and improved **Tech & Justice** project. Following and supporting this transformation, we launched a communication campaign including a new **project website**.



Interactive tools

One of the topics we focused on in creating online legal tools was **the right to information**. We launched a trial run of an online **FOI (Freedom of Information) guide**, which guides users through all the steps of making an FOI request. It also provides information about what to do if their FOI request is turned down, or if they encounter any other problems during the process. The guide also includes **more than 50 of the most common unlawful practices of public entities receiving FOI requests**. In these instances, the tool can help prepare legal arguments which can be used to lodge an appeal.

We have launched the **EIA Monitor**, a monitoring tool for Environmental Impact Assessments, which already has 150 subscribers. The tool provides users with up-to-date information about what is going on in their community. They can also find out where to access further information about a particular project, or how to get involved in the process. We plan to add other sources in the future, such as official notice boards, local ordinances and more.

At the end of the year, we also launched **a guide to the powers of municipalities and to municipal property management**.

Online legal counselling

As in previous years, we continued to respond to individual inquiries through our free legal counselling centre. In 2021, a special emphasis was put on **the functioning of local governments** and on providing counselling for local government representatives. This was supported under the grant title Prevention of Corruption I, implemented by the Czech Ministry of Justice.

In addition, we have started **publishing some of the legal analysis** prepared for individual cases through our counselling centre—so it can provide guidance and inspiration for more people. The analyses are anonymised before publication, and are only published with consent of the original clients. So far, we have published **over 200 analyses** on our website.



2021 in numbers

- We generated **6,291 tailor-made legal documents**, most of them to establish civil society organizations.
- **146 people** monitor EIA proceedings using our online monitoring tool.
- Our new Tech & Justice interface already has **405 registered users**.
- We responded to **440 individual inquiries, a quarter** of which concerned the functioning of municipalities.
- **90%** of the people who used our services told us, in their feedback, that they had already taken or were planning to take further action in their case.
- **403,203 people** visited our online legal counselling centre.
- We sent out **6,363 legal templates** through our website. In addition to that, **1,548** more templates were generated through our interactive tools.



Reconstruction of the State

Reconstruction of the State advocates for systemic measures against the misuse of public funds, and lobbies for smart laws which promote good public governance and healthy democracy in the Czech Republic. In 2021, we continued to monitor the government's actions during the COVID-19 pandemic, and pushed for anti-corruption laws that were due to be passed before the end of the parliamentary term. Leading up to the parliamentary elections, we published an assessment of political parties and candidates, and we concluded the year by planning our activities for the new period.

Register of beneficial owners

Over the last few years, we have lobbied for an effective law that would withhold public money from anonymous companies and their owners. The law was successfully passed at the beginning of the year when the Parliament approved the new **Register of Beneficial Owners Act**, which entered into force on 1 June 2021. Although the launch of the new register was not without problems, it soon confirmed, for example, that Prime Minister Andrej Babiš was indeed the real owner of Agrofert, as foreign databases had already demonstrated. In addition, an amendment was passed stipulating that companies which fail to register their beneficial owners will not be allowed to receive subsidies or public contracts.

Publishing court judgements online

Starting from next summer, district, regional and higher courts will be obligated to **publish their court decisions online**. The proposal was finally approved by the Chamber of Deputies at the end of June 2021. Despite the already existing obligation, Czech courts have so far been reluctant to make their decisions publicly available. The new measure, which we had long advocated for, will **increase transparency and predictability of court decisions**, while also contributing to consistency in decisions across courts.

Extending powers of Supreme Audit Office

The Supreme Audit Office (SAO) oversees the financial management of state property and funds, but a large amount of public money remains outside of its authority. In early July, the Chamber of Deputies **approved an amendment to the current Supreme Audit Office Act**, which would expand the SAO's powers. Three years after putting forward the initial proposal, the Chamber sent the draft act to the Senate, which, however, rejected both the amendment itself and a related constitutional amendment. Extension of the SAO's powers thus remains a task for the new government.

Lobbying Act

The Lobbying Act is intended to increase transparency in the legislative process and introduce, among other things, **a register of lobbyists**. With the draft proposal before the Chamber of Deputies for nearly two years, we helped the Ministry of Justice **prepare a comprehensive amendment to remove unnecessary administration, strengthen safeguards against circumvention of the law, clarify ambiguous terminology, significantly improve digitalisation of procedures, and simplify obligations while maintaining the value of the information**. The proposal passed a second reading in early July, reaching a third

reading right before the elections. In the end, the deputies did not manage to pass the bill in time, and it has therefore been postponed to the new parliamentary term.



Pandemic Law

Nearly a year after first declaring a state of emergency, the government presented the Pandemic Law - **a legal framework for the fight against the COVID-19 pandemic**. Since there were several loopholes in the draft proposal, we submitted our comments and an assessment of the draft to members of the government and offered to help strengthen the draft. The Pandemic Law which was passed by the Chamber of Deputies on 18 February 2021 **included some of our recommendations for stronger parliamentary and judicial oversight**, clearer rules for compensation, and the obligation to justify anti-pandemic measures more rigorously.

Rating of politicians and parliamentary elections

Leading up to the parliamentary elections in October, we prepared our traditional rating of politicians through the lens of good governance and the fight against corruption. This time, we also included **an assessment of political parties, movements and coalitions, their activities and their election programmes.**

All the information collected during this evaluation process was published in early September on a new website—the Election Guide (Volební průvodce)—which provided an assessment in 13 monitored areas.



As part of the campaign, a special ceremony was held to award politicians for their work on promoting anti-corruption measures. **Seven deputies and three senators** received the highest award for exceptional support for anti-corruption legislation, while **eleven more politicians received a special award.**

Together Digital

Promises about the digitalisation of public administration remained largely unfulfilled by the previous government. The Programme Declaration of the new Czech government highlights the importance of digital transformation across ministries; the new election term thus represents a **great opportunity to push through key changes** which the previous government failed to adopt. Many of our recommendations are also reflected in the government programme. To help the new government with the issue of digitalisation, we brought together a group of experts for dozens of consultations and a roundtable discussion on the topic, resulting in a list of **15 priority measures.**

With the same objective, we combined our efforts **with nine other organisations**, and in late November launched a new **initiative called Together Digital** (Společně a digitálně), which seeks genuine digital transformation for both state and local governments.

Involving active citizens

Due to the pandemic, most activities of our ambassadors were moved online. However, starting in January, we continued our regular ambassadors' meetings which we held remotely every month. We also organised a number of webinars, both for ambassadors

and general public. Last year, our ambassadors contacted politicians nearly 2,000 times to request support for anti-corruption measures. During the autumn election campaign, they handed out information materials related to parties and candidates in the street, through letter boxes, and in other public places. Ambassadors also raised public awareness via workshops on citizen lobbying for secondary schools as a part of the Velvet in Schools (Samet na školách) event.

Network for the Protection of Democracy

The Network for the Protection of Democracy (Síť k ochraně demokracie) was busy right from the start of the year. Despite restrictions related to the pandemic, we managed to grow the membership of the Network, which now consists of more than 120 member organisations. Thanks to support from the Open Society Foundations (OSF Prague), we were able to organise a public campaign and focus on harder-to-reach organisations, thus not only growing but also diversifying the Network's membership. During the first half of the year, members issued six calls to action, including one red-level alert warning of an unconstitutional renewal of the state of emergency. We published a fourth monitoring report on the state of democracy, and continue to publish expert comments and opinions on current issues.

Grants and institutional donors

We would like to express our gratitude and thanks to all those who supported the activities of our non-profit teams during the last year. Without your help, our work would not have been possible.

The Reconstruction of the State annual budget in 2021 was 19,508,159.49 CZK. About 85% of the budget was covered by donations from private donors, and the remaining 15% was financed through grants. The budget increased by approx. 83% from the previous year.

2021 was a successful year for our grant applications. We deeply appreciate the institutional support we received, and thank all the organizations and donors who supported our work with grants, endowment funds contributions, and non-financial assistance.



Reconstruction of the State supporter



Reconstruction of the State and Service for Citizens | Tech & Justice supporter

OPEN SOCIETY FOUNDATIONS

Reconstruction of the State supporter



Service for Citizens | Tech & Justice supporter



Reconstruction of the State supporter



Responsible Companies supporter



Reconstruction of the State supporter



Responsible Companies supporter



Reconstruction of the State supporter



Reconstruction of the State supporter



Reconstruction of the State supporter



Responsible Companies supporter

SIGRID RAUSING TRUST

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Frank Bold Society is a non-profit organization, and a member of the Frank Bold group. Other members of the group in the Czech Republic are the law firm Frank Bold Attorneys, the accounting and consultancy firm Frank Bold Advisory, the company Frank Bold Energy, and Frank Bold Kids, a non-profit operating the Sýkorka forest kindergarten and the Medláňka forest club. In addition, Fundacja Frank Bold operates in Poland.

Frank Bold group financing

- Frank Bold Attorneys is a law firm financed by its commercial activities.
- Frank Bold Advisory is a consultancy and

accounting company financed by its own commercial activities.

- Frank Bold Energy is a company financed by its own commercial activities.
- Frank Bold Kids is a non-profit organization focusing on pre-school education, and is financed by membership fees, donations, loans, its own income and subsidies from public funds.
- Frank Bold Society is a non-profit organization financed by its own income and, in particular, by a number of foundations, grants, corporate and individual donors.

• Frank Bold Attorneys is one of these donors. It contributes through non-financial assistance (Frank Bold Society uses its facilities and infrastructure free of charge) as well as financially.

• Fundacja Frank Bold is a non-profit organization financed by grants and its own income.

Financing of the individual entities (members of the Frank Bold Group) is separate. The financial relationships between the entities include the above-mentioned donations from the law firm Frank Bold Attorneys to the individual non-profit organizations. In addition, Frank Bold Society occasionally uses

Financial management

the services of Frank Bold Attorneys for its cases and projects.

Prevention of conflicts of interest within the group

The activities of Frank Bold Society and Frank Bold's commercial entities are separate. They are, however, guided by the same set of values and are not in conflict. The two entities coordinate their activities to the extent necessary to prevent a potential conflict of interest, such as a situation in which Frank Bold Attorneys would represent one party in a dispute, while Frank Bold Society would be assisting the opposing party via its free legal counselling centre.

Frank Bold Attorneys has a strict code of ethics which is applied in the process of accepting new contracts. It does not provide representation in cases involving corruption, covering up crimes, legalizing money laundering, environmental degradation, or human rights violations. Furthermore, clients of the law firm have no influence on the Frank Bold Society's activities and priorities.

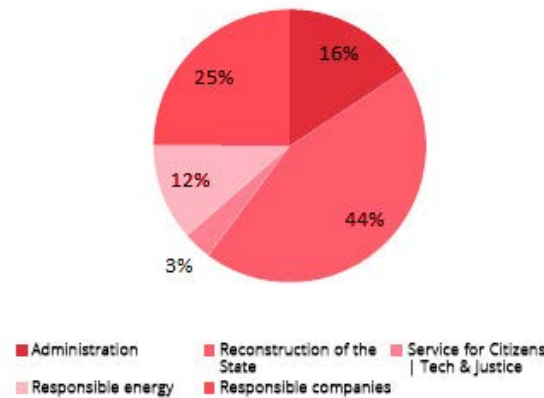
Frank Bold Society's revenues and expenses

The overview below shows Frank Bold Society's expenses and revenues in 2021. To provide a

better idea of the operational costs of individual teams, the graph shows a percentual division of overall expenses between the different programme sections.

Regarding the information provided in the profit and loss statement—in case of grants, subsidies and donations, these only include funds used in the given year. Following a binding methodology, Frank Bold Society uses fund-based accounting for this type of funding. Any income received is first recorded in a fund and is then only recorded as revenue once the expense has been incurred. Resources left in the fund for future use will therefore not appear in the revenues for the current year. Conversely, the table does include resources received in previous years which have only been used in the current year.

Cost ratio of individual teams





EXPENDITURES	EUR	REVENUES	EUR
office supplies	€8 686	own revenue	€57 671
literature	€770	bank interest	€56
travel costs	€2 610	other	€1 362
representation (mainly refreshment)	€2 862	donations - Reconstruction of the state	€647 764
communication costs	€8 898	donations - others	€54 406
print, copies, promotion	€177 068	grants from public budgets and EU budget	
office rent (including services connected to rent)	€68 231	Ministry of Justice	€8 834
short-term rent (hire of venues)	€1 361	grants from foundations and civic associations	
legal fees and services	€9 005	European Climate Foundation (ECF)	€299 989
expertises	€259 412	Nadace Open Society Fund Praha	€19 086
		GIZ Deutsche Gesellschaft fur Internationale Zusammenarbeit (EUKI)	€34 757
translations	€5 328	Visegrad Fund	€103
trainings and seminars	€1 373	Sigrid Rausing Trust	€77 897
software	€16 377	Joseph Rowntree Charitable Trust (JRCT)	€41 258
labour costs	€710 936	Laudes Foundation	€167 264
taxes; health and social insurance	€204 596	US Embassy	€4 602
write-off of bad debts, shortfalls and damages	€35 074	MitOst and Sofia Platform Foundation (Civic Europe)	€10 260
donations and contributions provided	€9 676	Foundation Open Society Institute (OSIFE)	€39 856
bank fees	€665	Nadace BLÍŽKSOBĚ	€53 097
other (exch. Rate, loses, penalties, audits...)	€19 697		
income tax	€1 047		
TOTAL EXPENDITURES	€1 543 673	Nadace rodiny Orlických	€1 718
		CAN - Climate Action Network Europe Headquarters (EBC)	€5 522
		Charles Leopold Mayer Foundation	€15 637
		Nadační fond Zeměkvět	€10 056
		Nadace VIA	€1 255
		TOTAL REVENUES	€1 552 448
PROFIL/LOSS			-€8 775



Exchange rate EUR/CZK, 2021-12-31 dle CNB 24,86

ACCRUED REVENUES	EUR
Sigrid Rausing Trust	€36 727
European Climate Foundation for Responsible Energy	€42 792
European Climate Foundation for Responsible Companies	€71 888
Nadace Orlických	€2 304
Laudes Foundation	€81 035
donations - Reconstruction of the state	€171 203
donations - others	€2 501
TOTAL	€408 451



Frank Bold

Branches:

- 📍 Brno
- 📍 Ostrava
- 📍 Praha
- 📍 Brusel
- 📍 Krakov